

JIPS STRATEGY

2024-2030

DURABLE SOLUTIONS TO INTERNAL DISPLACEMENT
BEGIN WITH JOINTLY AGREED, QUALITY EVIDENCE

Acknowledgements

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Photo: Hilaac IDP settlement in Kismayo, Lower Juba region, Somalia. November 2021. © UNOCHA / Ahmed Fais

This strategy was developed by the Joint Internal Displacement Profiling Service (JIPS), in parallel to and building on an independent evaluation of JIPS during its strategic period 2021-2023. Elaborated through a highly consultative process that provided a wealth of feedback, this strategy presents what JIPS believes to be an important and ambitious, yet also realistic contribution to the realm of internal displacement data and evidence for durable solutions.

JIPS would like to thank its Executive Committee members for their rich input and continued strong support, including its co-hosts the Danish Refugee Council (DRC) and the UN High Commissioner for Refugees (UNHCR), alongside the UN Development Programme (UNDP), UN Human Settlements Programme (UN-Habitat), UN Office for the Coordination of Humanitarian Affairs (UN OCHA), Norwegian Refugee Council (NRC), Internal Displacement Monitoring Centre (IDMC), and UN Special Rapporteur on the human rights of Internally Displaced Persons, Ms. Paula Gaviria Betancur. Particular appreciation also goes to Ms. Rikke Johannessen, who supported JIPS in the consultative strategy formulation process, and Mr. Patrick Hagan, who conducted the independent evaluation that provided valuable insights that directly informed this strategy.

JIPS is also particularly grateful for strategic inputs received throughout the past strategic period from its Advisory Board members, as well as strategic partners including the Expert Group on Refugee, IDP and Statelessness Statistics (EGRISS) and the Office of the UN Secretary-General's Special Adviser on Solutions to Internal Displacement. Strong appreciation further goes to JIPS' funding partners for their continued support, without which JIPS' achievements would not be possible; in 2021-2023, this has included: the Danish International Development Agency (Danida), the Bureau of Population, Refugees, and Migration (PRM) of the U.S. State Department, the Bureau for Humanitarian Assistance (BHA) of the U.S. Agency for International Development (USAID), the European Commission's Directorate-General for European Civil Protection and Humanitarian Aid Operations (DG-ECHO) and Directorate-General for International Partnerships (DG-INTPA), the Norwegian Ministry of Foreign Affairs (NMFA), UNHCR, and UNDP.

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FOREWORD

by Ms. Paula Gaviria Betancur

UN Special Rapporteur on the Human Rights of Internally Displaced Persons

Fifteen years ago, the Joint IDP Profiling Service (JIPS) emerged at the behest of the Inter-Agency Standing Committee (IASC), serving as a pivotal hub for harmonizing efforts in generating and analysing internal displacement data. The mission was to lay the bedrock of data and evidence necessary for designing effective protection and assistance as well as durable solutions for internally displaced people (IDPs).

JIPS has contributed to remarkable strides in the realm of global guidance and standards on internal displacement data and durable solutions. These include the 2020 International Recommendations on IDP Statistics, the JIPS Essential Toolkit for Profiling Exercises, and the Interagency Durable Solutions Indicator Library and Analysis Guide, which my mandate led. At the national level, JIPS has improved numerous data systems in line with international standards.

Yet, let us not be misled by our progress. Year after year, the ranks of internally displaced persons swell, and the shadow of protracted displacement looms large. Our pursuit of durable solutions is frustrated by prolonged conflicts, intensifying climate-related disasters, and the relentless violation of human rights. The imperative to prevent internal displacement and secure durable solutions reverberates across borders and generations.

Data and evidence are our allies in this struggle. They empower us to discern the contours of displacement—the who, the how, and the why. Government-led data systems serve as the foundation for whole-of-government responses, empowering evidence-based planning, budgeting, and action. This knowledge is our compass – an indispensable guide for targeted preventive measures, robust protection interventions, and rights-based responses.

JIPS' role in assisting governments and duty bearers in advancing national data ecosystems on displacement is pivotal. Using a collaborative, multi-stakeholder approach, JIPS builds bridges and mediates consensus across humanitarian, development, and peacebuilding actors as well as national, subnational and international partners. Aligning their efforts to analyse internal displacement situations, JIPS' unique service yields tangible results for IDP protection, assistance and solutions.

Considering the evolving data landscape, JIPS designed this strategy based on a comprehensive consultative process that included an independent evaluation of JIPS for the period 2021-2023 and dedicated discussions with esteemed stakeholders, including JIPS Executive Committee members, donors, and other strategic partners. The results of this consultation were unequivocally affirmative: JIPS remains relevant and impactful, and its added value is at the national level strengthening evidence and data systems.

The internal displacement data landscape has metamorphosed dramatically over the past decade. Data flows ceaselessly, and myriad actors engage in this critical discourse. Today, more than ever, convergence is essential across disciplines, sectors, and institutional agendas. JIPS, firmly anchored in an interagency approach that embraces humanitarian, development and peace actors, offers a lesson to us all on brokering collaboration.

I look forward to continuing our work together, in partnership with governments, intergovernmental and international bodies, and civil society actors, to ensure that the human rights of internally displaced persons are respected, protected, and fulfilled.



VISION

A world where a comprehensive understanding of displacement contributes to concrete action towards effective durable solutions and sustainable development for displacement- affected people.



MISSION

To support governments, displacement-affected people, and other key national, subnational, and international stakeholders to develop jointly owned evidence and agreed-upon priorities for action on displacement situations and advocate for durable solutions and sustainable development.



OBJECTIVES

Strengthen subnational evidence on internal displacement

JIPS will support collaborative profiling of displacement situations and joint analysis of durable solutions at the subnational level to advance stronger evidence on displacement and solutions.

Advance national data ecosystems on internal displacement

JIPS will work with governments and national and international actors to coordinate national-level data systems for coherent displacement data that support inclusive policies and joined-up responses for IDPs across the HDP nexus.



WHAT SUCCESS WILL LOOK LIKE

Strengthened profiling exercises and durable solutions analyses

So that they address the analysis needs of participating stakeholders, adhere to global and national standards and best practices, and encourage accountability on internal displacement data.

Enhanced national and subnational capacities

To collaborate and facilitate joint accountability in the governance and management of IDP data in accordance with global standards and best practices.

More inclusive and harmonised national data and statistical systems

So that IDPs become more visible to decision-makers, and so that data from different sources can be combined and compared across contexts and time to plan and inform solutions.

Applicable global frameworks and standards informed by country-level best practices and learning

So that they reflect the diverse realities of and are applicable to displacement contexts.



HOW WE WILL ACHIEVE CHANGE

Support to generate a **preliminary understanding** of displacement data needs, gaps, and opportunities at the national and subnational levels

Support to **profiling, durable solutions analysis, and monitoring efforts** (including urban profiling)

Support to align definitions and methodologies for **more harmonised national data systems** on displacement

Support to **include IDPs** in national statistical systems

Capacity development events (e.g. training and awareness raising, peer learning, workshops/seminars; Collaborative Leadership Programme CLP)

Knowledge sharing and advocacy to promote in-country best practices and learning on displacement data and solutions analysis at the global and regional levels

HOW JIPS APPROACH ITS WORK

Prioritise government leadership and ownership

Advanced Collaboration

Encourage accountability and participation

Employ a system approach

Promote a whole-of displacement approach

1

JIPS KEY ACHIEVEMENTS 2009-2023



1.1 About JIPS

JIPS is a **not-for-profit, interagency service** set up in Geneva 2009 at the request of the United Nations' Inter-Agency Standing Committee (IASC). It provides **technical and capacity development support** to actors collaborating in the **generation and analysis of displacement data** and helps translate the resulting evidence into concerted measures that can advance effective **durable solutions for Internally Displaced Persons (IDPs)**. It also supports multi-stakeholder efforts towards more coherent national data and statistical systems on internal displacement that contribute to inclusive sustainable development.



REQUEST-BASED, INDEPENDENT, MULTI-STAKEHOLDER SERVICE

With its multi-stakeholder governance structure, JIPS is uniquely positioned to work autonomously from political agendas and others' organisational priorities, ensuring that data-driven insights steer the development of relevant responses and policies. It responds directly to **requests for support** from governments, humanitarian, development and peacebuilding actors, and even displacement-affected communities. This not-for-profit work is funded from a combination of global multi-country grants and direct in-country project funding, often received by requesting actors.



PROVISION OF NEUTRAL, ADAPTABLE, & SPECIALISED DATA EXPERTISE

JIPS professionals are experienced at **bridging silos, mediating collaboration, and building consensus** between diverse stakeholders at the national and subnational levels: From government officials to displacement-affected communities, to humanitarian, development, and peace (HDP) actors including from civil society. The team also hold varied technical and policy expertise that enables them to work as “neutral brokers” across the data value chain¹ and tailor their assistance to specific country needs: From addressing evidence gaps on internal displacement, such as through joint profiling and durable solutions analysis, to supporting the coherence of a larger national data ecosystem.



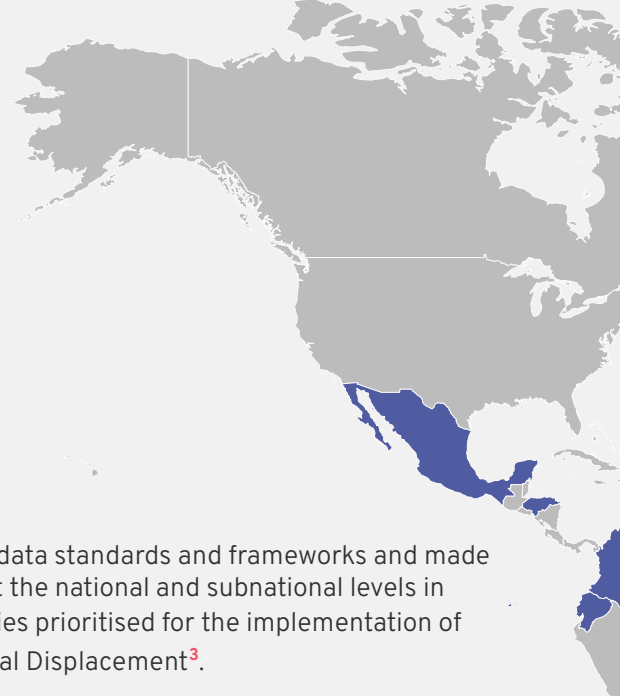
ROOTED IN NATIONAL AND SUBNATIONAL CONTEXTS

JIPS distinguishes itself from other actors working on internal displacement data by focusing on targeted support to country-owned data collection processes, i.e. that are designed and implemented with and by national and local actors alongside international partners. JIPS **prioritises government leadership and ownership** of data processes, and **employs a systems approach to its work**: It ensures that the existing information landscape is thoroughly analysed and any interventions implemented by JIPS build on or complement what is already in place. This includes engaging and ensuring **collaboration** between a broad range of stakeholders and data actors in **national and subnational contexts**.

JIPS' DISTINCT MIX OF EXPERTISE

- **Collaborative profiling and durable solutions analysis**, including data generation, community engagement, joint analysis, dissemination, and promotion of the use of results so that evidence translates into concerted action and positive change towards solutions to internal displacement;
- **Knowledge of global standards** relevant to internal displacement and adapting those to specific contexts and diverse data practices of multiple stakeholders, grounded in JIPS' experience working across 26 countries as well as its direct contribution to global-level standard-setting;
- Conducting political, stakeholder, and data ecosystem analyses, bringing **diverse stakeholders from decision-making and technical levels** together and facilitating their collaboration;
- **Convening capacity sharing** through training and peer learning as well as **advocacy** to amplify impact at the country and global levels.

¹ Refer to glossary for definition of Data Value Chain



1.2 JIPS' Impact Spotlighted

Over the 15 years since its establishment, JIPS has helped shape global data standards and frameworks and made a substantial impact on the quality of displacement data and evidence at the national and subnational levels in more than [26 countries](#)². These have included several of the pilot countries prioritised for the implementation of the United Nations Secretary-General's (UNSG) Action Agenda on Internal Displacement³.



IMPROVED UNDERSTANDING AND RESPONSES TO ISSUES OF EQUALITY AND INCLUSION FOR IDPS

For the past decade and a half, JIPS has been engaging policymakers and technical staff to generate, analyse, and use data for national and subnational laws, strategies, plans, and programming for solutions to internal displacement. Across the 26 countries it has supported, JIPS enabled partners to gain a realistic understanding of the **nature, scope, and severity of displacement-related vulnerabilities, discrimination, inequities, and obstacles** to solutions, as well as brought to the fore **displaced people's capacities, intentions, and agency**. The value of these efforts has been recognised in several UN resolutions⁴ and codified in national laws, policies, and approaches to IDP inclusion.



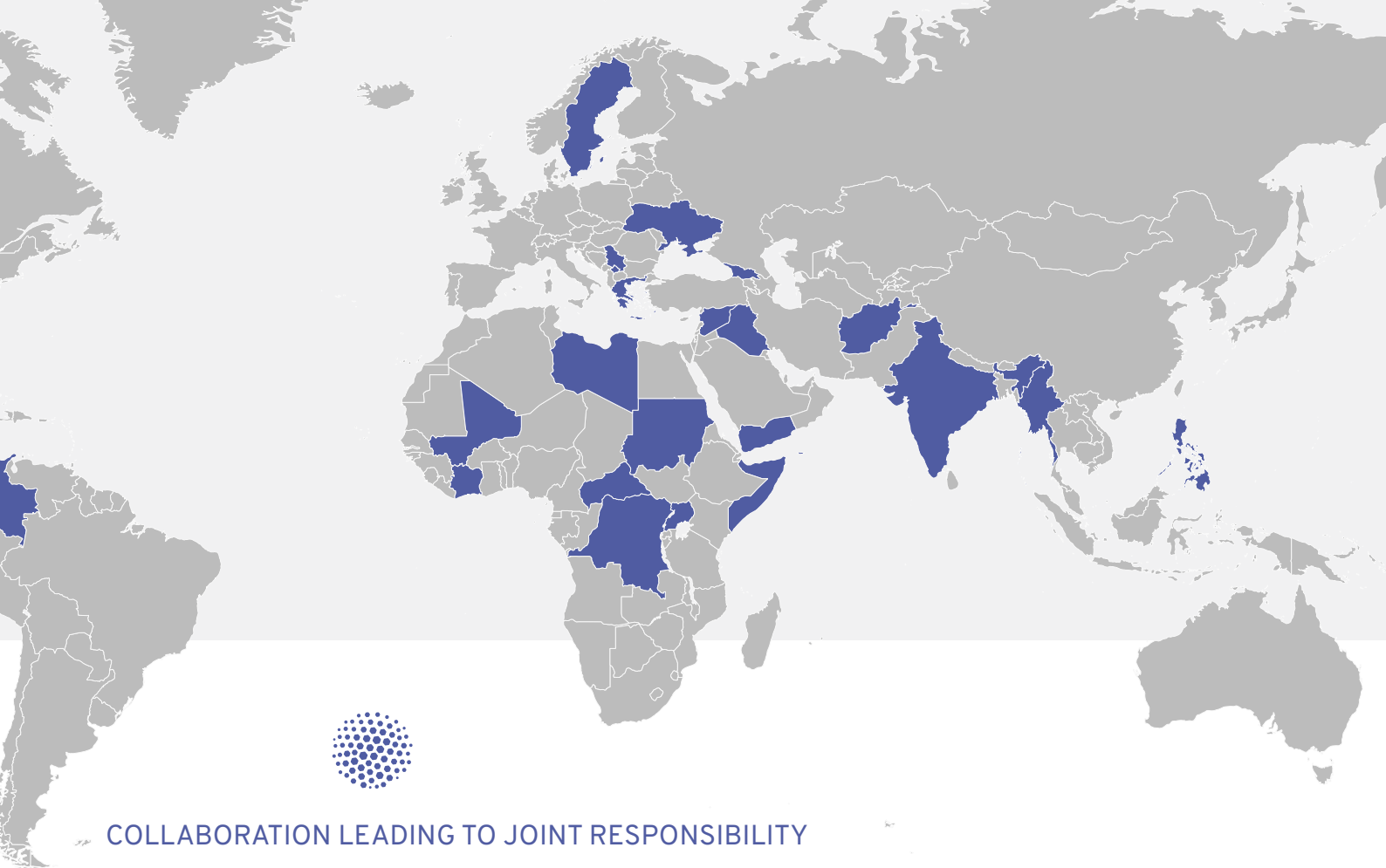
PROPELLED THE DEVELOPMENT OF GLOBAL STANDARDS TO GUIDE NATIONAL COLLABORATION ON IDP DATA

JIPS' collaboration with data partners, coupled with its **detailed understanding of challenges of local data systems**, has been pivotal in **advancing global guidance and standards** on durable solutions and IDP data. This included the development of the [International Recommendations on IDP Statistics \(IRIS\)](#) and the [Interagency Indicator Library and its Analysis Guide](#) that operationalise the [IASC Framework on Durable Solutions for Internally Displaced Persons \(IDPs\)](#).

Today and going forward, these internationally agreed standards and interagency tools, alongside the Sustainable Development Goals (SDG) monitoring framework, provide firm foundations for the sector.

JIPS has worked in diverse internal displacement contexts and with multiple governments and other actors to inform, promote, and roll out these standards. JIPS has been able to navigate the many different indexes and indicators for solutions that national and international actors have developed and to match these with international frameworks and tools – **advancing the harmonisation of IDP and solutions data across humanitarian and development support as well as across countries**.

2 Afghanistan, Burundi, Central African Republic, Colombia, Cote D'Ivoire, Democratic Republic Congo, Ecuador, El Salvador, Georgia, Greece, Honduras, India, Iraq, Kosovo, Libya, Mali, Mexico, Myanmar, Philippines, Serbia, Somalia, Sudan, Syria, Uganda, Ukraine, and Yemen.
3 Pilot countries for the Action Agenda in which JIPS has worked are underlined in the above list
4 UN General Assembly Resolutions [A/C.3/72/L.46/REV.1](#), [A/C.3/70/L.51/Rev.1](#), and [A/C.3/68/L.63/Rev.1](#) as well as Human Rights Council Resolutions [A/HRC/32/35](#) and [A/HRC/20/L.14](#).



COLLABORATION LEADING TO JOINT RESPONSIBILITY

Since its inception, JIPS has ensured that IDP data exercises are conducted **collaboratively**. Strongly reiterated by the recent independent review of the humanitarian response to internal displacement⁵, the necessity for such collective and harmonised efforts across actors and disciplines is widely recognised for approaching IDP data challenges.

JIPS' approach acknowledges the various roles, responsibilities, and capacities that national statistical offices, line ministries, displacement-affected communities, humanitarian, development, and peacebuilding actors, including civil society and academia, have to adjust their data efforts – and to respond in concerted ways to effectively advance solutions for displacement-affected people, in line with the [Guiding Principles on Internal Displacement](#). Importantly, the multi-stakeholder approach to data production and analysis fosters shared responsibility for the subsequent use of the data – **strengthening accountability in IDP data and making responses to internal displacement in support of IDPs' human rights everybody's responsibility**.

⁵ Sida, L., Mooney, E., Lough, O. and Fouad, L. et al. (2024) Independent review of the humanitarian response to internal displacement. HPG report. London: ODI (www.odi.org/en/publications/independent-review-of-the-humanitarian-response-to-internal-displacement).

2

THE FUTURE OF DISPLACEMENT DATA



This strategy has been developed by building on two key components: On the one hand, it incorporates the findings and recommendations of an independent evaluation of JIPS' previous strategic period (2021-2023). On the other hand, JIPS explored future signals and trends observed today. This involved scanning the horizon on the basis of its genuine sensitivity to diverse approaches, expectations, and realities across the globe, but also consideration of recent global-level commitments, namely the United Nations Secretary-General's commitments on internal displacement⁶ alongside the IASC independent review. Three key trends relevant to JIPS emerged from this analysis:

2.1 Internal Displacement: Growing Numbers and Increasingly Protracted Situations

As ongoing crises driven by conflict, violence, climate change, and environmental degradation persist, the landscape of internal displacement is poised to become more intricate, protracted, and fluid, characterised by diverse population groups and multiple vulnerability parameters. Anticipated to become an increasingly urban phenomenon, internal displacement figures are expected to remain elevated. Yet, progress towards durable solutions is stagnating.

The continued struggle of states to provide longer-term solutions will continue to exacerbate the challenges, particularly in fragile contexts marked by violence, conflict, disasters, food insecurity, and inequality. This trend aligns with the shortcomings in achieving the 2030 Agenda. As called out by the UN Secretary-General's Action Agenda on Internal Displacement, it also means that there will be continued demand for "high-quality and trusted data and analysis" with a need for "increased efforts [...] to ensure the right data is gathered, and that it is collected, managed and used responsibly and in an inclusive and collaborative manner".⁷

The IASC review specifically emphasises the need for profiling approaches. These should be built into large-scale IDP responses as a standard while drawing on the expertise of state capacities as well as sector leaders (such as UNHCR, JIPS, UN-Habitat), standard-setters (such as the Expert Group on Refugee, IDP, and Statelessness Statistics [EGRSS]), and secondary data wherever possible, with clear linkages to durable solutions processes. More specifically, the need for more in-depth solutions analysis is highlighted which goes beyond socio-economic analysis and additionally looks at the preferences, and feasibility of all solutions taking into account internally displaced people's own preferences and the context.

⁶ United Nations Secretary-General, 2022. Action Agenda on Internal Displacement. Follow-Up to the Report of the UN Secretary-General's High-Level Panel on Internal Displacement. https://www.un.org/en/content/action-agenda-on-internal-displacement/assets/pdf/Action-Agenda-on-Internal-Displacement_EN.pdf. United Nations Secretary-General, 2020. Shining a Light on Internal Displacement A Vision for the Future. <https://internaldisplacement-panel.org/wp-content/uploads/2021/09/HLP-report-WEB.pdf>.

⁷ UN Secretary-General's Action Agenda on Internal Displacement, June 2022: <https://www.un.org/en/content/action-agenda-on-internal-displacement/>.

2.2 Bridging the Humanitarian, Development, and Peace Nexus for Effective Solutions

Securing durable solutions for IDPs is a long-term process, addressing multiple, inter-connected needs: It requires the restoration of human rights; addressing humanitarian needs; tackling key development challenges identified by the Sustainable Development Goals (SDGs); and in post-/conflict settings, also peacebuilding. Importantly, this entails local as well as national political, economic, and social stabilisation, as protracted social conflicts often play out at the local, inter-, and intra-community levels⁸. Thus, achieving effective durable solutions for IDPs requires collaboration from the beginning of the process with a range of actors, including national and local authorities and humanitarian, development, and peacebuilding (HDP) actors. It also necessitates integrated programming based on a ‘whole-of-displacement’ approach that appreciates the diverse and changing needs and capacities of the people and places affected by displacement as situations evolve.

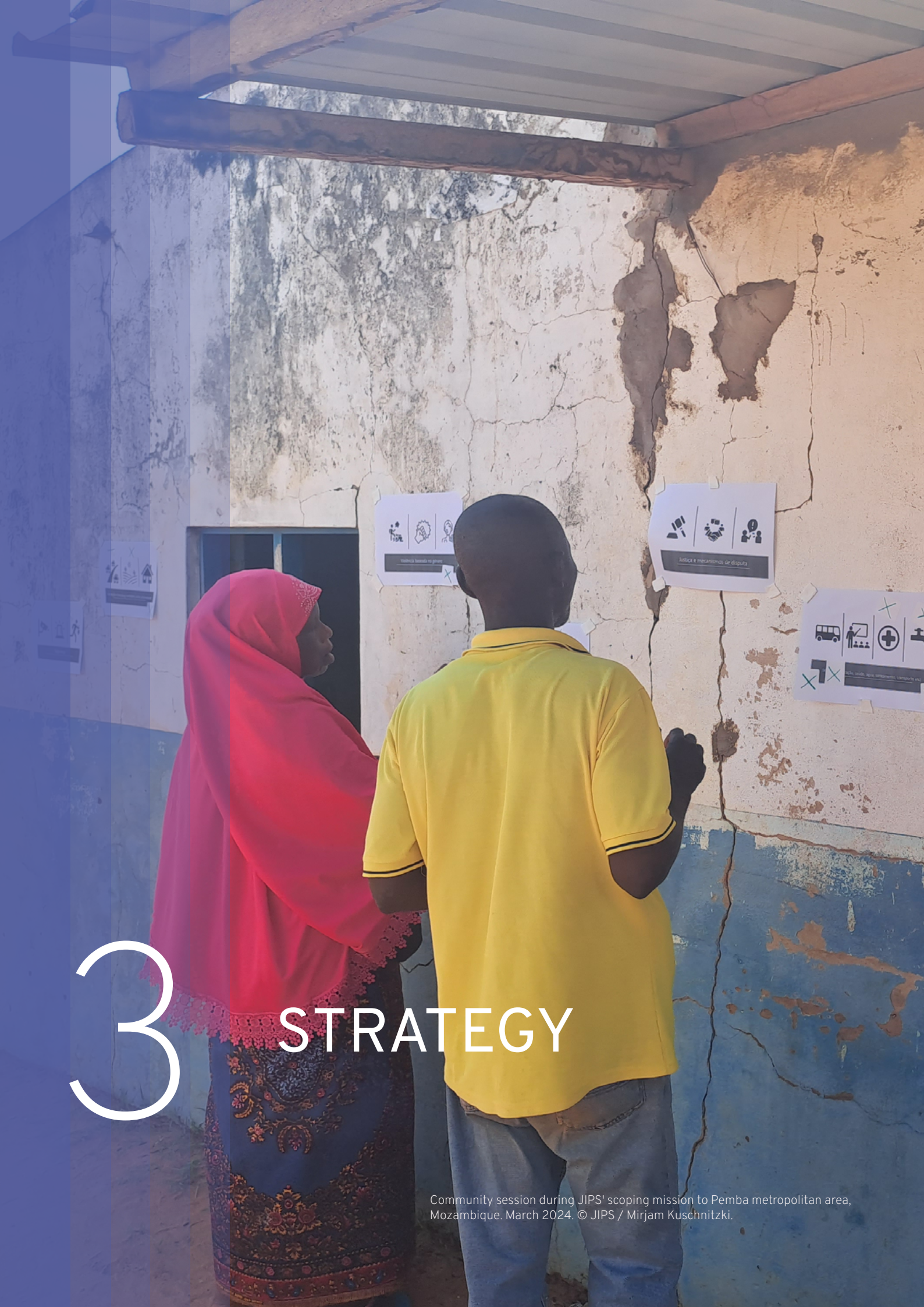
Some successes can already be observed where humanitarian responses effectively link up to durable solutions and, increasingly, sustainable development. Nevertheless, working across individual mandates and sectors, in practice, will remain a significant challenge moving forward and divergent approaches will persist, in many contexts falling short of adequately including protection and conflict resolution dimensions. The most important change still needed will be to put IDPs at the centre of responses – including the data initiatives that inform those. This rights-based approach is not only necessary to promote the agency and dignity of IDPs, but essential to ensure that effective durable solutions are designed which bridge the HDP nexus.

2.3 Improvements in Data Governance and Management for IDPs

Increased global attention on internal displacement, organisational investments in information management and digitalisation, as well as enhanced coordination efforts are propelling the availability of data on internal displacement and solutions. Guidance such as the [approach proposed](#) in 2023 by the interagency Working Group on Data for Solutions to Internal Displacement (DSID), to which JIPS directly contributed, will reinforce a direction for enhanced coordination of IDP data, as will the 2023 IASC review of the UN humanitarian response to internal displacement. Important advancements will also be made in many countries when it comes to national ownership and inclusion of IDPs in national statistical systems.

Despite this progress and the epiphany of data being generated, a number of challenges will persist: In many contexts, data on IDPs will continue to be collected by diverse actors, including governmental and non-governmental, to respond to different information and programming needs (monitoring flows, emergency response, etc.). As a result, IDP data will remain fragmented, politicised, and insufficiently coordinated, while the lack of evidence will at times be used to exonerate actors and duty-bearers of action towards effective solutions. Longitudinal tracking of IDP data usage, [accountably] monitoring progress of IDP inclusion, and sound analysis of improvements in the solutions environment over time will remain scarce. Inadequate harmonisation between data systems will further prevent standardisation and comparability of data to inform effective solutions. Meanwhile, IDPs’ own capacities and their agency in decision-making will continue to be insufficiently acknowledged.

⁸ IASC Framework on Durable Solutions for Internally Displaced Persons, 2010, P7



3 STRATEGY

Community session during JIPS' scoping mission to Pemba metropolitan area, Mozambique. March 2024. © JIPS / Mirjam Kuschnitzki.

Given the complexities of the different contexts in which it will work, JIPS aimed to make this strategy one of simplicity and succinctness so as to clearly convey to its diverse partners what JIPS focuses on and offers over the next strategic period.

Understanding and navigating the above-identified landscape and trends, JIPS has identified two overarching objectives and four interconnected outcomes that it seeks to pursue between 2024 and 2030, adaptable to the situations in which JIPS is needed.

Working towards these goals, JIPS will continue to **focus on support to country partners** in line with the [Guiding Principles on Internal Displacement](#), including government actors and other key stakeholders at the national, local, and international levels. JIPS will also draw on **its understanding of core data needs** from working across multiple contexts and continue to build on the data and capacities that exist. Acknowledging that **joined-up responses require joined-up data**, JIPS will **leverage its role as a neutral broker** to advance collaboration and reach consensus from the beginning of displacement data exercises.

3.1 Vision and Mission



JIPS envisions a world where a comprehensive understanding of displacement contributes to concrete action towards effective durable solutions and sustainable development for displacement-affected people.



JIPS' mission is to support governments, displacement-affected people, and other key national, subnational, and international stakeholders to develop jointly owned evidence and agreed-upon priorities for action on displacement situations and advocate for durable solutions and sustainable development.



3-day-in-person training in Nairobi, Kenya, as part of JIPS' Collaborative Leadership Programme on collaboration in data. July 2023. ©JIPS

3.2 The Changes JIPS Will Contribute To

OBJECTIVE I. STRENGTHEN SUBNATIONAL EVIDENCE ON INTERNAL DISPLACEMENT

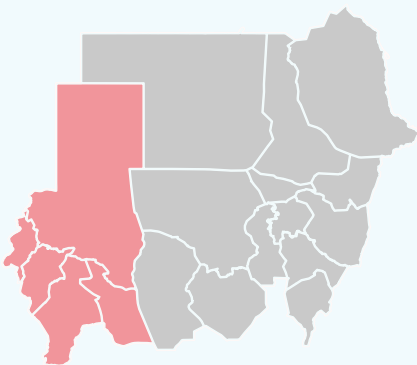
JIPS will support collaborative profiling of displacement situations and joint analysis of durable solutions at the subnational level to advance stronger evidence on internal displacement and solutions.

OBJECTIVE II. ADVANCE NATIONAL DATA ECOSYSTEMS ON INTERNAL DISPLACEMENT

JIPS will work with governments and national and international actors to coordinate national-level data systems for coherent internal displacement data that support inclusive policies and joined-up responses for IDPs across the HDP nexus.

OBJECTIVE 1 IN ACTION - SUDAN

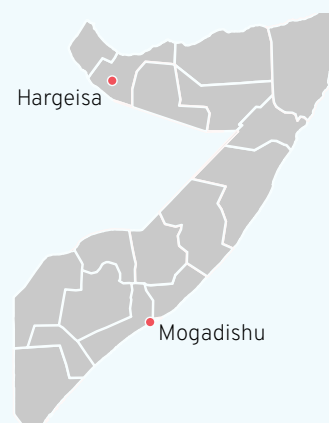
In 2020-2021, JIPS supported a large-scale area-based profiling in locations of displacement and return across Darfur's five States in Sudan. The profiling exercises were coordinated by the Durable Solutions Working Group under the Peacebuilding Fund (implemented by UNDP, UNHCR, UNICEF, IOM, UN-Habitat and FAO). The collaborative exercises produced a shared evidence base on the displacement situation for a more coordinated implementation of the PBF projects across the aforementioned actors. They also generated a durable solutions analysis that supported the efforts of the DSRSG/RC/HC and the Government of Sudan in fostering an improved understanding of solutions and key obstacles to local (re)integration (in the context of the finalisation of the IDP strategy).



OBJECTIVE 2 IN ACTION - SOMALIA

Inclusion of IDPs in national statistics has become a priority for the Federal Government of Somalia. After advising the development of a monitoring framework for the National Durable Solutions Strategy in 2021, JIPS supported the Somali National Bureau of Statistics in the development of an initial IDP Strategic Statistics Sectoral Plan in 2022. The International Recommendation on IDP Statistics (IRIS) provided a foundational entry point for the development of the Plan.

In 2023, priorities for IDP statistics were integrated into the second National Strategy for the Development of Statistics (NSDS) and the existing Technical Working Group on Migration Statistics, under the Somalia National Statistical System, was expanded to cover forced displacement. Participants of the working group include several government bodies responsible for coordinating solutions to internal displacement and the reduction of poverty in the country. Alongside coordination with international organisations, this proved instrumental to align methodological frameworks to analyse displacement in Somalia across the humanitarian and development nexus.



3.3 What Success Will Look Like

OUTCOME 1. STRENGTHENED PROFILING EXERCISES AND DURABLE SOLUTIONS ANALYSES

So that they address the analysis needs of participating stakeholders, adhere to global and national standards and best practices, and encourage accountability on internal displacement data.

Drawing on its profiling approach – tested and applied for over a decade and a half, and centrally recognised in the recent independent review of the humanitarian response to internal displacement⁹ – JIPS will help foster a common and holistic understanding of displacement situations considering the impacts on both people and places. It will facilitate a risk-informed, diversity-sensitive analysis that captures essential metrics of root

causes of displacement: This includes social cohesion, integration, participation, and access to fundamental rights, alongside structural factors such as governance, infrastructure, services, and positive factors of resilience and the identification of collective outcomes towards solutions. JIPS will also support follow-up on profiling and durable solutions exercises, to facilitate the use of IDP data and monitor progress over time of IDP inclusion.

OUTCOME 2. MORE INCLUSIVE AND HARMONISED NATIONAL DATA AND STATISTICAL SYSTEMS

So that IDPs become more visible to decision-makers, and so that data from different sources can be combined and compared across contexts and time to plan and inform solutions.

Increasing the comparability, accessibility, and coherence of IDP data is key to improving the displacement data ecosystem. Employing its systems approach and building on what already exists in-country, JIPS will continue to identify opportunities, make recommendations, and support longer-term efforts to link and/or find complementarities between existing national-level data sources. This includes aligning IDP data

standards between different actors, recognising the importance of regional and international development banks in the process, and promoting the inclusion of IDPs in national statistical systems. This will support decision-makers to design policies and other responses that address IDPs' specific vulnerabilities and needs, to advance more equitable societies that leave no one behind.

⁹ Sida, L., Mooney, E., Lough, O. and Fouad, L. et al. (2024) Independent review of the humanitarian response to internal displacement. HPG report. London: ODI (www.odi.org/en/publications/independent-review-of-the-humanitarian-response-to-internal-displacement).

OUTCOME 3. ENHANCED NATIONAL AND SUBNATIONAL CAPACITIES

To collaborate and facilitate joint accountability in the governance and management of IDP data in accordance with global standards and best practices.

Improving the quality of displacement data and evidence for durable solutions requires not only data expertise, but also the capacity to work collaboratively with others to agree on data methodologies and to make optimal use of the data that exists. JIPS will continue to capitalise on the wealth of expertise on data for solutions that already exists at the local, national, and international levels to facilitate shared learning

and exchange of best practices across contexts and between national and subnational actors as well as country teams from international organisations. It will supplement this with technical training in areas such as solutions analysis, collaboration in data, and the application of global standards on data management and governance, promoting improved accountability to and participation of displacement-affected people.

OUTCOME 4. APPLICABLE GLOBAL FRAMEWORKS AND STANDARDS INFORMED BY COUNTRY-LEVEL BEST PRACTICES AND LEARNING

So that they reflect the diverse realities of and are applicable to displacement contexts.

Global frameworks and standards on data for solutions to internal displacement are critical to efforts to align data management, permit comparability, and improve accountability in displacement data. This includes ensuring the participation of displaced people alongside national and subnational authorities and local and international HDP actors.

At the same time, it is essential to ensure that these standards and frameworks can be applied at the country level. JIPS will leverage its role working with national actors to ‘ground-truth’ and feed learning and best practices from its country support into the refinement of existing and the development of new international frameworks, principles, and guidelines.



Action planning workshop in Blue Nile, based on the results from a large-scale durable solutions analysis implemented across 17 localities in Darfur, Blue Nile, and South Kordofan, Sudan. 2022. © UNHCR

3.4 How JIPS will achieve change

To achieve the strategic outcomes and objectives set out for 2024-2030, JIPS will provide a range of services and outputs that over the past decade and a half have proven to be highly relevant and valuable as seen by its partners.¹⁰ These services are typically provided in various combinations and tailored to the context. JIPS' [Results Framework](#) further highlights how the organisation holds itself accountable to impact of data usage.

SUPPORT TO GENERATE A PRELIMINARY UNDERSTANDING OF DISPLACEMENT DATA NEEDS, GAPS, AND OPPORTUNITIES AT THE NATIONAL AND SUBNATIONAL LEVELS

WHAT

Exploratory missions; initial/in-depth mapping and analysis of stakeholder and data landscapes informed by desk review, consultations, training and working sessions with in-country actors (government entities, local authorities, UN, NGOs, CSOs, and displacement-affected communities); comprehensive scoping mission reports with key observations and recommendations to support better evidence on displacement and solutions in each context.

WHO

[Requests for a JIPS scoping mission](#) can be submitted by any actor.

WHERE

National or subnational level.

SUPPORT TO ALIGN DEFINITIONS AND METHODOLOGIES FOR MORE HARMONISED NATIONAL DATA SYSTEMS ON DISPLACEMENT

WHAT

Technical support and strategic advice to standardise national-level operational data systems relevant to internal displacement by aligning definitions, classifications, methodologies, and approaches used according to the IRIS recommendations, the IASC framework on solutions, and the SDGs. JIPS' support typically involves the generation of joint knowledge/information products to disseminate key observations, recommendations, and intermediate/final outcomes (e.g. workshop and final reports, exercise evaluation briefs¹³).

WHO

A multi-stakeholder partnership that involves government bodies (incl. national statistical offices and relevant line ministries), supporting UN agencies, and other actors as relevant. [Requests can be submitted](#) by any actor, anytime.

WHERE

National level

¹⁰ See JIPS' independent evaluation of the strategic period 2021-2023.

SUPPORT TO PROFILING, DURABLE SOLUTIONS ANALYSIS, AND MONITORING EFFORTS (INCLUDING URBAN PROFILING)

WHAT

Support of collaborative profiling of displacement situations with a focus on analysis of durable solutions in areas of displacement, return, and resettlement, directly contributing to more coordinated and coherent responses across government and humanitarian, development, and peacebuilding actors. This typically involves support to the establishment or enhancement of an existing collaborative working group; consultative development of tailored profiling objectives, methodology, and tools with emphasis on intended end use of the data; design and implementation of a strategy for community engagement; facilitation of a joint analysis and validation process; and support to the targeted dissemination of results¹¹ to promote data use.*

WHO

A multi-stakeholder partnership that involves national and/or local government alongside UN agencies' country offices, INGOs, CSOs, academia, and displacement-affected community representatives; [requests can be submitted](#) by any actor, anytime.

WHERE

Subnational level (regional, local, urban)

**In specific cases, JIPS will also provide technical (express and targeted) support to individual aspects of the profiling data process such as the analysis of the information landscape on IDPs in a country; the facilitation of a collaborative approach; or the design of methodologies, sampling and data collection tools in line with international standards relevant to IDP data. These activities will be aimed at specific actors who generally have less access to such support, including subnational government and civil society organisations.*

SUPPORT TO INCLUDE INTERNALLY DISPLACED PERSONS IN NATIONAL STATISTICAL SYSTEMS

WHAT

Technical support and strategic advice to include internally displaced persons in national statistical systems and instruments (e.g. National Strategies for the Development of Statistics [NSDS], national monitoring frameworks) in line with the International Recommendations on IDP Statistics (IRIS) and other relevant standards. This typically involves the generation of joint knowledge/information products to disseminate key observations, recommendations, and intermediate/final outcomes (e.g. workshop and final reports, exercise evaluation briefs¹²).

WHO

Primarily national statistics offices (NSOs) and line ministries relevant to and/or producing national data and statistics on internal displacement, as well as international actors from the humanitarian, development and peacebuilding realm providing support to national entities. [Requests can be submitted](#) by any actor, anytime.

WHERE

National level.

11 This typically involves JIPS' support to package profiling results in tailored ways that make them not only available but also accessible and actionable so as to be easily incorporated into data users' decision-making (e.g. in the form of comprehensive reports with agreed-upon recommendations, action planning, policy/thematic briefs, and digital products such as interactive data stories/story maps that allow for the interactive exploring of insights).

12 JIPS typically commissions independent evaluations upon the completion of exercises it has supported, to surface the outcomes and learnings from these efforts, further contributing to accountability in data. Key insights and recommendations are made available to country partners and the broader community in the form of evaluation briefs.

CAPACITY DEVELOPMENT EVENTS

WHAT

Training and awareness raising, peer learning, and expert coaching sessions to strengthen key actors' capacities to collaborate across the HDP nexus, apply relevant international standards, and promote accountability. This support is an integral part of JIPS' country support and draws on JIPS' Collaborative Leadership Programme that contains a suite of training modules informed by JIPS' experiences and learning over the past 15 years.

WHO

Primarily national and subnational government entities, but also UN agencies' country and regional offices, INGOs, and CSOs.

WHERE

Regional, national and/or subnational levels.

KNOWLEDGE SHARING AND ADVOCACY TO PROMOTE IN-COUNTRY BEST PRACTICES AND LEARNING ON DISPLACEMENT DATA AND SOLUTIONS ANALYSIS AT THE GLOBAL AND REGIONAL LEVELS

WHAT

JIPS' active participation in (and in select cases, co-leadership of) relevant global and regional-level multi-stakeholder initiatives/workstreams in support of high-quality data on IDPs, as well as the generation of knowledge and advocacy products to disseminate best practices and lessons from JIPS' country support (e.g. in the form of think papers, advocacy briefs¹⁴, short country case studies, joint statements). JIPS' focus will be on key existing standards and frameworks, including the IRIS¹⁵ and the interagency durable solutions library, as well as new global frameworks deemed useful.

WHO

Global and regional-level multilateral platforms/initiatives, including the **EGRIS**.

WHERE

Global and regional level.

¹³ *ibid.*

¹⁴ Advocacy brief: <https://www.jips.org/jips-publication/event-summary-note-jips-norway-high-level-event-2022/>

¹⁵ IRIS pocket guide, <https://www.jips.org/jips-publication/initiating-implementation-of-the-iris-at-country-level-a-pocket-guide-for-national-statistical-systems-jips-jan2024/>

3.5 How we approach our work

JIPS' approach to all of its services is rooted in five core principles (and underlying assumptions) about what drives the impact that JIPS seeks and where JIPS may pivot change-making and support change-makers in the context.



PRIORITISE GOVERNMENT LEADERSHIP AND OWNERSHIP

Aligned with recommendations in global frameworks, JIPS recognises that government capacities and ownership at the national and subnational levels are key in the development of effective durable solutions and sustainable development for displaced people. National duty-bearers are ultimately responsible for the respect, protection, and realisation of the human rights of displaced people, who are citizens of their countries. They lead broader policy initiatives for solutions to displacement but also prompt systemic inclusion and subsequent visibility of vulnerable and marginalised populations.

What this approach may look like in practice:

- Peer learning and trainings that prioritise participation of national and/or local government entities and permit the sharing of existing expertise
- Data exercises that are co-/led by national and/or subnational government actors
- Analysis and recommendations that are agreed upon by multiple stakeholders, including government actors



ADVANCE COLLABORATION

JIPS understands collaboration as a core marker of quality: It is necessary to break down silos and promote joined-up responses across the HDP nexus. Additionally, multiple perspectives ensure systematised and integrated outcomes, concerted and coordinated responses, synergies, informed decision-making, trust and alignment of agendas across the humanitarian, development and peace (HDP) nexus.

What this approach may look like in practice:

- Multi-stakeholder design and execution of data exercises
- Multi-stakeholder capacity development seminars



ENCOURAGE ACCOUNTABILITY AND PARTICIPATION

JIPS tools and methodologies encourage accountability in data collection, analysis, and use in a number of key ways: They support the delivery of high quality and credible data which feed directly into direct action on durable solutions; they ensure that the end use of data to be generated is planned and transparent from the outset; and finally, they ensure the engagement of displaced persons and communities in data exercises. In line with recommendations also outlined in the recent IASC review¹⁶, JIPS sees IDP participation as essential to ensure a realistic, validated understanding of vulnerabilities and resilience¹⁷ and also to respect the agency of people affected by displacement in the decisions that affect them. Even more so in a world where technology highly facilitates such direct engagement, it remains imperative to enable their inclusion as stakeholders and when possible direct representation.

What this approach may look like in practice:

- Engagement of community representatives and/or civil society organisations that work directly in displacement-affected communities in data exercises
- Active engagement of particularly vulnerable IDP groups, such as women, youth, or indigenous people
- Continued investment in advancing practice for meaningful and effective community engagement, including through innovation partnerships
- Working with all actors to plan the use of data at the inception stage of a data exercise and encourage the adoption of commitments on this



EMPLOY A SYSTEMS APPROACH

JIPS works with and through existing systems and actors in the contexts where it is requested to provide services. This can include government and public statistical systems as well as operational data systems across humanitarian, development, and peacebuilding actors; and across the regional, national, and subnational levels. JIPS approach emphasises complementarity as well as the need for a sound understanding of available systems to guide data efforts. JIPS' interventions are thus always tailored to a given context, and initiated with understanding that collaboration is required.

What this approach may look like in practice:

- Broad analysis of the data ecosystem from the outset of a data intervention¹⁸
- Considering aspects of the full data chain from production to usage
- Involvement of actors from all relevant sectors and across the HDP nexus

16 Sida, L., Mooney, E., Lough, O. and Fouad, L. et al. (2024) Independent review of the humanitarian response to internal displacement. HPG report. London: ODI (www.odi.org/en/publications/independent-review-of-the-humanitarian-response-to-internal-displacement).

17 For more information please refer to JIPS' guidance on community engagement in data processes: <https://www.jips.org/jips-publication/community-engagement-in-data-processes-in-displacement-contexts-jips-2022/>

18 For more information please refer to JIPS technical brief on Information Landscape Mapping: <https://www.jips.org/jips-publication/information-landscape-mapping-a-technical-brief-based-on-jips-country-support-jips-dec-2023/>



PROMOTE A WHOLE-OF-DISPLACEMENT APPROACH

JIPS works with a whole-of-displacement approach, recognizing that solutions for IDPs must be viewed alongside other groups, and across time. Vulnerabilities and needs may be tied to specific status categories, but oftentimes, displaced people move in and out of these, from migrant, to refugee, to IDP, to returnee – shifting labels but not necessarily life circumstances.

What this approach may look like in practice:

- Data exercises that apply an area-based approach, looking at all population groups and subgroups in a defined area and allowing for comparative and disaggregated analysis to identify intra-group diversities and inter-group differences and similarities
- Involvement of stakeholders working across the HDP nexus
- Consultation with stakeholders working with groups other than IDPs in data exercises



Community session with IDPs and non-displaced people as part of a durable solutions analysis of the urban displacement situation in Pemba, Mozambique. March 2024. © JIPS / Mirjam Kuschnitzki

4

ORGANISATIONAL READINESS

Somalia. Dire needs for internally displaced as deadly drought continues.
September 2022. © UNHCR/Nabil Narch

In order to achieve its objectives, during this strategic period JIPS has identified four key areas of focus necessary for success: i) Structured and efficient engagement with JIPS' community; ii) Appreciation for, and further development of, its team; iii) Continual programme advancements and standardisation; iv) Strengthening of JIPS' governance structure and mechanisms.

4.1 JIPS' Community

As highlighted by the evaluation of JIPS' work during the strategic period 2021-2023, JIPS impact is dependent on its collaboration with multiple partners and employing a systems approach. To succeed during this strategic period, JIPS will continue to strengthen existing partnerships and establish new collaborations at the national and subnational, regional, and international levels:

Collaboration with national governments and subnational authorities will continue to be core to JIPS' engagement efforts in order to ensure that the generation of evidence and subsequent durable solutions are led and owned by national duty-bearers. Similarly, engagement with civil society actors will continue to be essential to enhance the voices and agency of affected populations.

JIPS will further partner with regional intergovernmental bodies and multilateral platforms to raise awareness of global standards and best practices across regions; enhance countries' capacities for their application; and catalyse positive changes towards durable solutions for IDPs and more equitable societies. Key partnerships will include (but not be limited to) the [Intergovernmental Authority on Development \(IGAD\)](#) in Eastern Africa and the [Central American Integration System \(SICA\)](#).

JIPS will also further its engagement at the global level: it will continue its long-standing strong engagement with the [Expert Group on Refugee, IDP and Statelessness Statistics \(EGRISS\)](#), as a member of its Steering Committee as well as by supporting the roll-out and refinement of the IRIS. JIPS will also continue to contribute to [multi-stakeholder workstreams to advance data for solutions to internal displacement](#), such as under the United Nations Secretary-General. Additionally, it will work with other actors to advance more coordinated approaches, coherent IDP data across all levels, and innovation around data accountability and community engagement, including by working with the World Bank – UNHCR Joint Data Centre on Forced Displacement (JDC) and IMPACT Initiatives.

Across all these levels, JIPS will continue to work closely with [its Executive Committee members](#) alongside other actors who are strong in the field of data management for displaced populations and with whom strong synergies exist across all levels. To date, key global partners for JIPS have been [DRC, UNHCR, UNDP, UN-Habitat, IDMC, OCHA, and NRC](#) alongside [the Special Rapporteur on the Human Rights of IDPs](#). Furthermore, JIPS will strengthen its partnership with [IOM](#) and [UNICEF](#) to ensure that JIPS can multiply its impact and complement ongoing efforts.

4.2 JIPS' People

JIPS' highly committed and skilled team has been at the core of its achievements and the reason it has received recognition for the quality of its work at the national and global levels. The team blends expertise in statistics, IDP data, and data for solutions, with the skills to effectively navigate (at times sensitive) political agendas, rally diverse stakeholders, and advocate for solutions. Continuing to build this team will be key to succeed in the new strategic period.

JIPS will therefore continue to: Nurture the capacity and knowledge of our people; provide the opportunity to stay up-to-date with the latest advancements and best practices in the field of data management, governance, solutions analysis, and durable solutions; give the space to innovate and influence the application of best practices at both the national and global levels; and ensure that wherever applicable, team well-being is a central consideration in decision-making.

Finally, JIPS will invest in people planning with consideration for both programmatic needs and team capacities to ensure that it remains responsive to requests and continues to be able to deliver high-quality programme outputs in multiple contexts and geographies.

4.3 JIPS' Programme

JIPS will continue to innovate as well as stay up to date with best practices and relevant new developments in its field to reap the benefits for its work, including technological advancements and digitalisation as some of the fastest evolving work areas.

JIPS' will ensure that internal quality standards and guidance continue to be strengthened to inform its programme and support national partners to harness the evidence needed to develop effective durable solutions to displacement. Particular attention will be given to issues of accountability in IDP data and the participation of IDPs in the generation and analysis of data. This includes a review of JIPS' selection criteria for providing services and development of an advocacy strategy.

At the same time, JIPS will ensure that programme cycle management standards are mainstreamed throughout its operations and that an effective MEAL framework is in place to accompany this strategy and support JIPS to better measure its impact and successes against its stated outcomes and objectives during this strategic period.

4.4 JIPS' Governance

JIPS will strengthen its governance structure and associated management systems to ensure that JIPS is able to optimise its capacity to deliver on its 2024-2030 strategy. This will include a review of the governance structure and terms of reference (TORs), as well as the reporting tools and systems in place. Key areas of focus will include financial management, stakeholder and donor engagement, with the ultimate goal of ensuring organisational sustainability and strong accountability to all of JIPS' stakeholders. JIPS will also pay special attention to ensure that it leverages the knowledge and capacities of its governance members to help advance the data and evidence landscape to achieve effective durable solutions for internally displaced people. This includes consideration of the recommendations of the recently published [IASC Independent Review of the Humanitarian Response to Internal Displacement](#).

Annex I: Glossary of Terms

Annex II: JIPS' Results Framework

Abbreviations

| | |
|---------|---|
| CSO | Civil society organization |
| HDPN | Humanitarian, development, and peace nexus |
| IASC | Inter-Agency Standing Committee |
| IDP | Internally Displaced Person |
| INGO | International non-governmental organization |
| JIPS | Joint Internal Displacement Profiling Service |
| NSDS | National Strategy for the Development of Statistics |
| RC, RCO | United Nations Resident Coordinator, Office |
| UN | United Nations |
| UNCT | United Nations Country Team |
| UNSG | United Nations Secretary-General |



JIPS – Joint Internal
Displacement Profiling Service

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